



## **CHAPTER X: NEXT STEPS**

This report suggests several priorities for strengthening the arts at the Hopkins Homewood campus, several of which can be accomplished in the next 12–18 months. The single most important recommendation to be implemented quickly is the establishment of the senior leadership position to promote the arts at Hopkins by shepherding the implementation of the recommendations included in this report. Once this individual is in place, the Vice Provost for the Arts (VPA) must work with Deans and Directors to establish the Arts Coordinating Council. The VPA and the Council must put together the funding strategy described in Chapter IX, so that work on the other priority recommendations, outlined in Chapter I (see page 8) can begin. For example, planning to renovate Shriver Hall and securing funding for the Arts Innovation Fund should begin as soon as possible. A task force should be established to create the University-wide collections management policy with the aim of having it complete and in place by the end of the 2005-2006 academic year. The VPA also should make him/herself available to Krieger School faculty and Student Affairs personnel to assist, as necessary and/or desired, in the expansion of curricular options for students, such as the joint faculty task force with The Maryland Institute College of Art, and in the design and development of the comprehensive student arts website.

In addition to those recommendations that were identified as major, there are a number of other recommendations that may be implemented relatively quickly and easily. For example, joining the Greater Baltimore Cultural Alliance and participating in their new on-line calendaring system is one such recommendation that is not costly or complicated to implement. Another is working with the Office of Government, Community, and Public Affairs to enhance the University main website for arts and cultural events at Hopkins. Similarly, the VPA could begin working with the Director of Community Relations to reach out to the leaders of the Homewood campus area neighborhood associations. The establishment of a plan to evaluate progress in the arts at Homewood should be completed during the first year. These are just a few of the recommendations that might be implemented quickly and easily. The VPA should review all the recommendations and prioritize them as short-term, medium-term, and long-term initiatives.

The Homewood Arts Task Force through an extensive series of interviews, benchmarking with peer institutions, and reflection has identified a number of steps the University must take to strengthen and promote the role of the arts within the University. Now we need to act!